

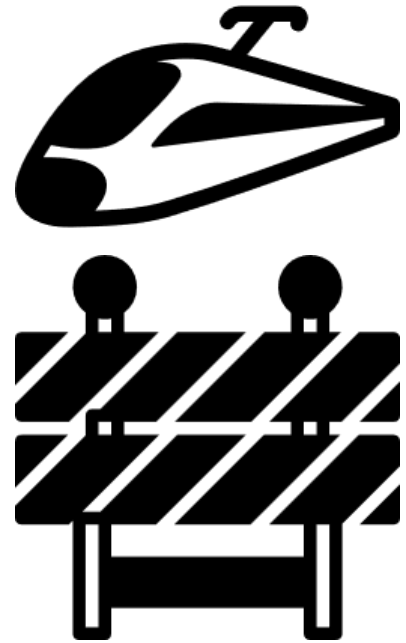
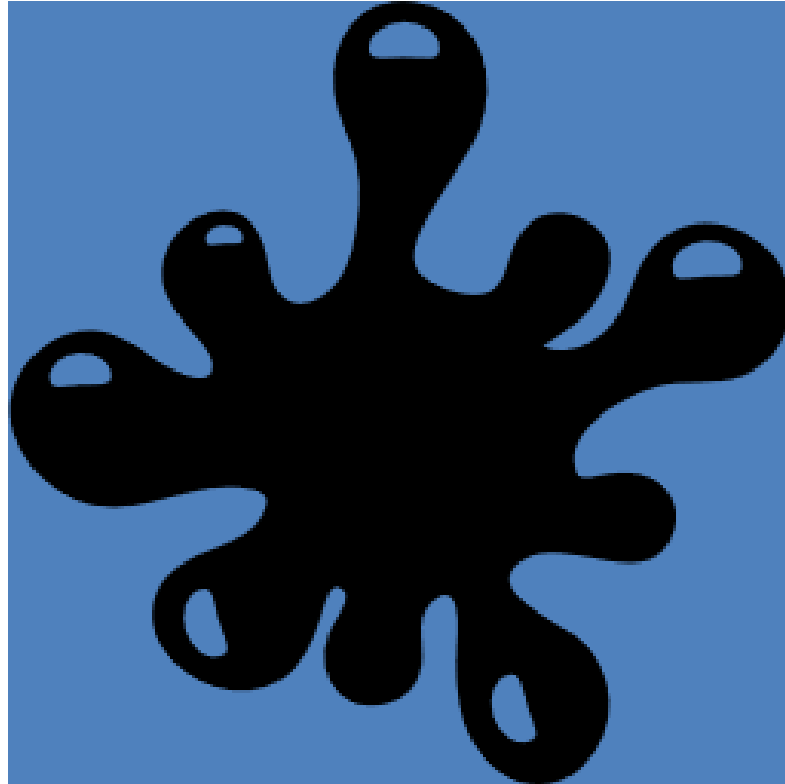


OWASP
AppSec EU
Belfast
8-12 May, 2017

Integrating Security in Agile projects

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Efrat Wasserman

Secure Development vs. Agile Development



Secure Agile Development



We believe **Agility** and **Security** are on the same **Team**!



Introduction

Elena:

- HPE Software **Security Lead** for HPE's Application Delivery Management (ADM) Business Unit
- 25+ years of software engineering , last 4 years in product security
- MSc in Applied Mathematics from Leningrad State University

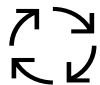
Efrat:

- Senior **Program Manager** in HPE SW StormRunner Load (SRL) *
- 17+ years in Software industry, out of which 9 years as a Program manager
- BSc in Computer Science and Mathematics
- MBA in Business Management and Marketing

What we will discuss today



Challenges



**Secure development
lifecycle management
(SLM)**



**Planning and
coordination**



**Agile
development
practices**



Practical tips



HPE ADM organization and portfolio



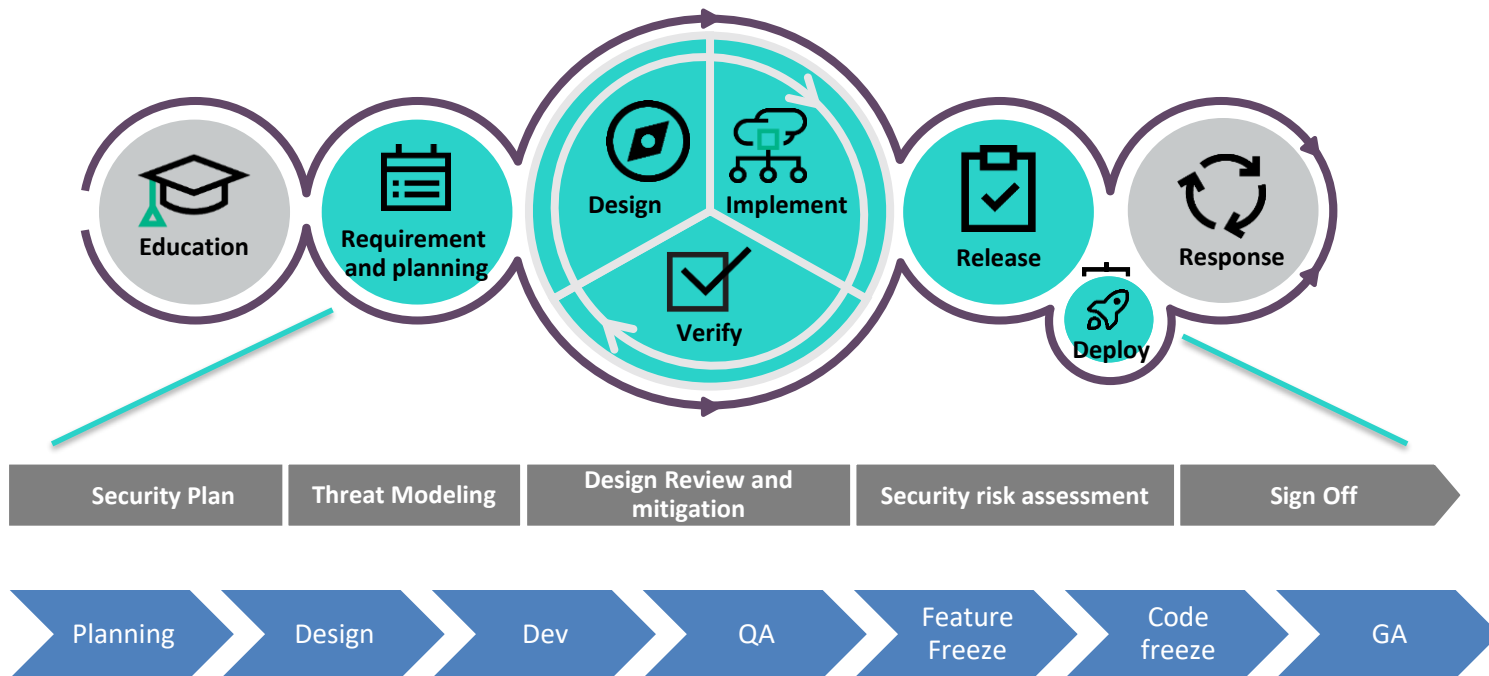
12
Products

5
Countries

~400
Developers



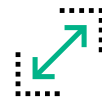
SLM framework



Our product overview



Light weight web base
application for performance
testing in the cloud



Smart, Simple, Scalable



5 development teams, ~50
people



Persona: professional
performance engineers



6 versions a year (every 2
months)



Managed in Agile
methodology



SaaS product, continues
delivery, hotfix



7+ groups collaboration

Agile development practices



- Ceremonies
- Minimal shippable product (MSP)
- Prioritized backlog flexible to change
- Strict heart beat (HB)
- Tool for agile project management
- High automation coverage



- No Sprints
- 1 HB = 1 Release = 1 Sprint
- No heterogenic scrum teams
- No scrum master (Feature leader role added)
- Additional untraditional ceremonies
- Additional unclassical configurations in the project management tool

SLM adjustments for Agile project



Security expertise:

- Application security
- Penetration testing



Main checkpoints embedded in process:

- Content review (**Security impact** labeling)
- Design review (Feature based **threat modelling**)
- Security assessment (**Penetration testing**)

Any content level:

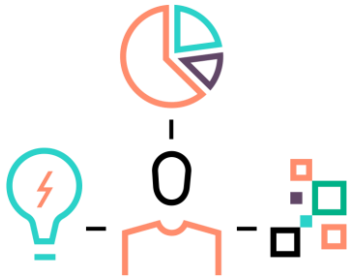
- Theme, Epic, **Feature**, User Story etc.

Know the product:

- **Security controls** implemented in the product
- **Data** managed by the product

Ask the feature lead:

- Which **security controls** are affected?
- Which **data types** are affected?
- Which new **risks** might be inserted?





The **Open Web Application Security Project** (OWASP) is a worldwide not-for-profit organization focused on improving the security of software

The **OWASP Top Ten** represents a broad consensus about what the **most critical** web application **security flaws** are

https://www.owasp.org/index.php/Main_Page

The OWASP Top Ten - 2013



A1 Injection

A2 Broken Authentication and Session Management

A3 Cross-Site Scripting (XSS)

A4 Insecure Direct Object References

A5 Security Misconfiguration

A6 Sensitive Data Exposure

A7 Missing Function Level Access Control

A8 Cross-Site Request Forgery (CSRF)

A9 Using Components with Known Vulnerabilities

A10 Unvalidated Redirects and Forwards

Content Review Outcome



Security Impact defined for **every** feature:

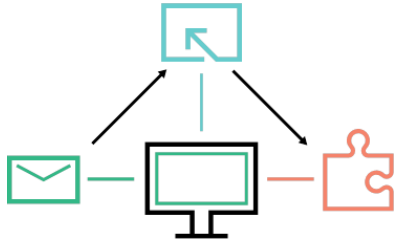
- Complete release **security status**
- Accurate **documentation** of concerns and decisions
- **List of features** for design review
- **Prioritized backlog** for security assessment

Penetration testing flavor:



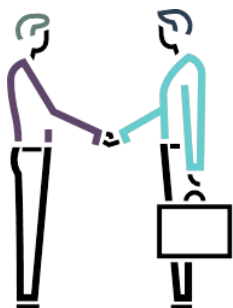
- Think as an **attacker**
- Know product as a **developer**
- Work according to **time limits**
- Work in **controlled** environment
- Get all required **support** from development team

Processes:



- Security assessment cycle is part of every release **timeline**
- **Dedicated security environment** preparation with predefined data
- Security bucket is allocated for development teams in **every release planning**
- Security criteria is a part of the **release criteria**
- **Status and risks** reviewed as part of all project management meetings, including **retrospective**
- Project **ceremonies**

Ceremonies:



- Bi weekly sync meetings:
 - **Content** review
 - **Design** reviews
 - Security assessment **review** and **summary**
- Demo and handover training **every** release

Best practices

Tools:

- **Manage** security content as part of the general release content
- **Audit** every security task in project management tool
- Additional **configurations** in the project management tool
 - Item name **prefix**: [Security]
 - Tags: **Security Impact** and **Security Comments**
 - Security defect **template**



Best Practices: Screenshots

6/23/2016
Bug Hunt

7/4/2016
Update Schema Drill

Add New Defect

Add New Defect

Template:

[Security]



Summary:



[Security]

Description:



Commit ID	
Fix Description	

Roles



Security champion

Tactical technical focal point

- Product insights
- Technical demonstration
- Code referee
- Security ambassador (“double agent”)

Architect

Strategical technical focal point

- Design review
- Product Road map
- Architecture adjustments
- Provide balance

Project manager

Orchestrator and key stakeholder

- Processes leadership
- Meetings management
- Tasks auditing
- Team engagement
- Continuous improvement

Tips



- **Know** your partner
- **Drop** the text book definitions! Take the **suitable** agile flavor and **optimize** it
- **Cooperate** and back up one another
- Work **iteratively** on basis of **retrospectives**
- Meet & **Sync periodically** either via calendar invite or “coffee tests”
- Use tools to **audit everything**, be an inseparable part of the project content and success criteria
- **Promote and formalize** integration of secure development into all agile projects in your organization

Summary



Don't say “security doesn't work with agile”

Be flexible, adjust yourself and your processes, find a good partner and you will succeed together!

Q&A



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Thank you!